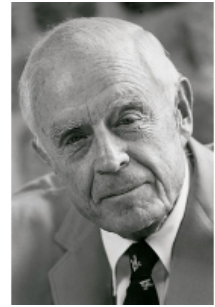




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Relationship Chart of

Nathaniel Ayer



8th Great-grandfather of

Thomas J. Watson, Jr.
President and CEO of I.B.M.

Nathaniel Ayer

Tamesin Turlow



Hannah Ayer

Ebenezer Belknap



Sarah Belknap

Isaac Newton



Hezekiah Newton

Eunice Brigham



Persis Newton

Daniel Estabrook



Jedediah Estabrook

Elizabeth Chaffin



Artemus Estabrook

Esther Marble



Julia Ann Estabrook

Oliver Kittredge



A

A

—
Arthur Melville Kittredge

Mary Jeannette Broadwell

—
Mary Jeannette Kittredge

Thomas John Watson

—
Thomas J. Watson, Jr.

President and CEO of I.B.M.

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